| Service                                    | Movement between<br>Periods<br>(£m) | Narrative for Movement between Periods greater than £0.025m   |
|--|-------------------------------------|---|
| Social Services                            |                                     |   |
| Older People                               |                                     |   |
| Localities                                 | -0.053                              | Reduction in numbers of residential and nursing care placements   |
| Minor Variances                            | 0.005                               |   |
| Disability Services                        |                                     |   |
| Disability Services                        | 0.026                               | Increased costs of residential placements within transition to adulthood  |
| Administrative Support                     | -0.069                              | Realigned budget provision to establish budgets at level needed for future progression                                    |
| Minor Variances                            | -0.030                              |   |
| Mental Health Services                     |                                     |   |
| Minor Variances                            | 0.009                               |   |
| Children's Services                        |                                     |   |
| Legal & Third Party                        | 0.049                               | Additional legal costs arising from higher numbers of court cases   |
| Professional Support                       | 0.050                               | Transfer of vacancy savings to vacancy management account   |
| Minor Variances                            | 0.001                               |   |
| Development & Resources                    |                                     |   |
| Business Support Service                   |                                     | Transfer of vacancy savings to vacancy management account   |
| Vacancy Management                         | -0.103                              | Additional vacancy savings transferred from other areas of the portfolio  |
| Minor Variances                            | 0.014                               |   |
| Total Social Services (excl Out of County) | -0.067                              |   |
|  |                                     |   |
| Out of County                              |                                     |   |
| Children's Services                        |                                     | Net impact of a number of ended placements offset by some new placements  |
| Education & Youth                          | 0.010                               | Minor movements in variance from across service area. Includes three new and emerging placements and one ended placement. |
| Total Out of County                        | -0.175                              |   |
|  |                                     |   |
| Education & Youth                          |                                     |   |
| Inclusion & Progression                    |                                     | Minor variances.  |
| Integrated Youth Provision                 |                                     | Minor variances.  |
| School Improvement Systems                 |                                     | Minor variances.  |
| Business Change & Support                  |                                     | Minor variances.  |
| School Planning & Provision                |                                     | Minor variances.  |
| Archives                                   | 0.001                               | Minor variances.  |
| Total Education & Youth                    | -0.002                              |   |
| Schools                                    | -0.000                              |   |
|  | 3.300                               |   |
| Streetscene & Transportation               |                                     |   |
| Ancillary Services & Performance           | 0.025                               | Further pressure as a result of a shortfall in Recycling  |
| Automary Corvided a Ferromanico            | 0.020                               | Income due to falling scrap metal recycling prices resulting from external market factors, £0.025m.                       |
| Other Minor Variances                      | 0.009                               |   |
| Total Streetscene & Transportation         | 0.034                               |   |
|  |                                     |   |

| Planning, Environment & Economy      |        |  |
|--------------------------------------|--------|--|
| Community                            | 0.026  | Revised commitments across the service.  |
| Development                          |        | Higher than expected Planning Fee income during January 2018.                                    |
| Access                               | -0.038 | Additional income received from tree felling works.  |
| Minor Variances                      | -0.004 |  |
| Total Planning & Environment         | -0.044 |  |
| 3                                    |        |  |
| People & Resources                   |        |  |
| HR & OD                              | -0.038 | Reduced training commitments   |
| Corporate Finance                    | -0.016 | Minor variances  |
| Total People & Resources             | -0.054 |  |
|                                      |        |  |
| Governance                           |        |  |
| Legal Services                       |        | Minor variances  |
| Democratic Services                  |        | Minor variances  |
| Internal Audit                       |        | Minor variances  |
| Procurement                          |        | Minor variances  |
| ICT                                  |        | Minor variances  |
| Customer Services                    |        | Minor variances.   |
| Revenues                             | -0.045 | Increased surplus on the Council Tax Collection Fund (£0.022m). Other minor variances (£0.023m). |
| Total Governance                     | -0.042 |  |
| Ctuata wia Dua waamaa                |        |  |
| Strategic Programmes Minor Variances | -0.010 |  |
|                                      | -0.010 |  |
| Total Strategic Programmes           | -0.010 |  |
| Housing & Assets                     |        |  |
| Benefits                             | 0.005  | Minor variances.   |
| Housing Solutions                    | -0.023 | Minor variances  |
| Housing Programmes                   | 0.000  | Minor variances  |
| Disabled Facilities Grant            | -0.001 | Minor variances  |
| Council Fund Housing                 | -0.004 | Minor variances  |
| Minor Variances                      | 0.047  | Net value of a number of minor variances from across the service, each less than £0.025m.        |
| Total Housing & Assets               | 0.023  |  |
|                                      |        |  |
| Chief Executive's                    | -0.000 | Minor variances  |
| Central and Corporate Finance        | -0.172 | Increased windfall income £0.111m due to Non   |
| ,                                    |        | Domestic Rate revaluations. Auto enrolment of  |
|                                      |        | employees into the pension fund, a further £0.027m   |
|                                      |        | identified as not required this financial year.  |
|                                      |        | Increased car parking income £0.019m. Minor  |
|                                      |        | variances £0.015m.   |
|                                      |        |  |
| Grand Total                          | -0.510 |  |

| Service  | Revised<br>Budget<br>(£m) | Projected<br>Outturn<br>(£m) | Variance<br>(£m) | Last Month<br>Variance<br>(£m) | Cause of Major Variance   | Action Required                 |
|--|---------------------------|------------------------------|------------------|--------------------------------|---|---------------------------------|
| Social Services                                    |                           |                              |                  |                                |   |                                 |
| Older People Localities                            | 16.945                    | 16.762                       | -0.183           | -0.130                         | Residential and Nursing Care reflects a projected overspend of £0.169m due to increased numbers of funded placements following the increase in the capital limit to £40,000.  | Continue to monitor and review. |
|  |                           |                              |                  |                                | Domiciliary Care reflects a projected underspend of £0.190m based on existing service users, however there are challenges due to capacity of external supply markets which are currently having to be met within Provider Services.   |                                 |
|  |                           |                              |                  |                                | Other underspends include a projected underspend of £0.035m on day care due to reduced demand, £0.021m on Intake/First Contact due to vacancy savings and £0.017m on Minor Adaptations.   |                                 |
|  |                           |                              |                  |                                | Locality Teams staffing reflects a projected underspend of £0.074m due mainly to some posts being filled at below the top of grade.   |                                 |
|  |                           |                              |                  |                                | Minor variances account for a £0.015m underspend.   |                                 |
| Community Equipment Contribution                   | 0.473                     | 0.329                        | -0.145           | -0.150                         | Following review and implementation of an updated Section 33 partnership agreement for the North East Wales Community Equipment Store (NEWCES), the contribution levels of partners have reduced. In the longer term this saving has been earmarked for funding of some of the revenue costs for the new extra care facilities.   | Continue to monitor and review. |
| Resources & Regulated Services                     | 6.582                     | 6.428                        | -0.154           | -0.160                         | The main influence on the net projected underspend of £0.160m is extra care schemes where there is a projected underspend of £0.412m due mostly to the delay to the opening of the new Llys Raddington, Flint extra care facility and additional grant income. This is offset by a projected overspend of £0.152m on Home Care due to the need to cover capacity gaps in purchased Domiciliary Care. There are also a number of minor overspends amounting to a total of £0.100m in Residential Care and Day Centres. |                                 |
| Minor Variances                                    | 0.877                     | 0.827                        | -0.050           | -0.045                         |   |                                 |
| Disability Services Resources & Regulated Services | 23.180                    | 23.321                       | 0.141            | 0.150                          | The projected overspend of £0.141m is mainly due to demand influences within externally provided Supported Living   | Continue to monitor and review. |
| Disability Services                                | 0.533                     | 0.423                        | -0.109           | -0.135                         | The projected underspend is mainly<br>due to increased levels of<br>contributions from Betsi Cadwaladr<br>University Health Board (BCUHB) for<br>two service users.   | Continue to monitor and review. |
| Administrative Support                             | 0.177                     | 0.067                        | -0.110           | -0.042                         | The projected underspend is influenced by a combination of vacancy savings and budget provision at the top of grades for staff who are currently paid below the top of grades.  | Continue to monitor and review. |
| Minor Variances                                    | 0.789                     | 0.769                        | -0.020           | 0.000                          |   |                                 |
| Mental Health Services Residential Placements      | 1.184                     | 1.452                        | 0.268            | 0.260                          | Ongoing pressure due to the numbers of long term residential placements, including four new placements, despite maximisation of opportunities to secure joint funding contributions from BCUHB. The overspend is offset by £0.150m additional WG grant income.  | Continue to monitor and review  |
| Minor Variances                                    | 2.605                     | 2.550                        | -0.055           | -0.055                         |   |                                 |

| Service  | Revised<br>Budget<br>(£m) | Projected<br>Outturn<br>(£m) | Variance<br>(£m) | Last Month<br>Variance<br>(£m) | Cause of Major Variance   | Action Required                         |
|--|---------------------------|------------------------------|------------------|--------------------------------|---|---|
| Children's Services                            |                           |                              |                  |                                |   |   |
| Family Placement                               | 2.564                     | 2.671                        | 0.108            | 0.098                          | The projected overspend is due to the number of children in care. There has been an increase in the number of children who are subject to Foster Care/Special Guardianship/Adoption who have moved through the age barriers. Other influences include new adoption and Special Guardianship Order (SGO) payments and new Foster Carers entering the system, foster carers progressing from Level 1, 2, 3 and 4. Travel costs and Christmas and birthday allowances. These costs are offset by £0.150m additional WG grant income. |   |
| Family Support                                 | 0.364                     | 0.445                        | 0.080            | 0.103                          | Staff costs are higher than budget and some of these costs are associated with the carrying out of statutory duties to support looked after children in external placements. We have many strategies to resolve this in the longer term but in the short term we need to fulfil our duties to oversee the care of our younger people.   | Continue to monitor and review          |
| Legal & Third Party                            | 0.178                     | 0.279                        | 0.101            | 0.052                          | Additional numbers of court cases resulting in increased court costs  | Continue to monitor and review          |
| Professional Support                           | 5.023                     | 5.153                        | 0.130            | 0.080                          | The projected overspend is due mainly to ongoing service pressures particularly within Prevention and Support, and is influenced by the need to support wider regional work on child protection issues which has been partly mitigated by an allocation of £0.100m from the contingency reserve.  |   |
| Minor Variances                                | 1.130                     | 1.134                        | 0.003            | -0.011                         |   |   |
| Development & Resources Charging Policy income | -2.469                    | -2.602                       | -0.133           | -0.136                         | The projected underspend is due to surplus income which is mainly caused by changes to disregard rules on financial assessments which came into effect from August 2016. The additional budget which arises from this surplus is earmarked for future use in funding some of the revenue costs for the new Holywell extra care facility.  | Continue to monitor and review.         |
| Business Support Service                       | 1.190                     | 1.075                        | -0.116           | -0.147                         | The projected underspend of £0.147m is due to a number of short term vacancy savings and some posts currently occupied by staff who are below top of grade.   | Continue to monitor and review          |
| Commissioning                                  | 0.631                     | 0.580                        | -0.052           | -0.050                         | The projected underspend is mainly due to funding of a post from a grant in the short term, plus some reductions of hours following staff returning from maternity leave.   | Continue to monitor and review.         |
| Vacancy Management                             | 0.232                     | -0.134                       | -0.366           | -0.263                         | Short term vacancy savings transferred from across portfolio.   |   |
| Minor Variances                                | 2.864                     | 2.885                        | 0.021            | 0.009                          | 22  |   |
| Total Social Services (excl Out of County)     | 65.054                    | 64.414                       | -0.640           | -0.573                         |   |   |
| Out of County Children's Services              | 4.191                     | 5.001                        | 0.810            | 0.996                          | There is a projected overspend of £0.810m in Social Services Children's Services which is based on current clients and packages and which is likely to be subject to variation during the year. These costs are offset by £0.311m from additional WG grant income.  | ·                                       |
| Education & Youth                              | 3.083                     | 3.835                        | 0.752            | 0.741                          | Variance relates to Out of County placements. A substantial increase in the number of new educational placements for 2018/19.   | Continue close monitoring arrangements. |
| Total Out of County                            | 7.274                     | 8.836                        | 1.562            | 1.737                          |   |   |

| Service                          | Revised<br>Budget<br>(£m) | Projected<br>Outturn<br>(£m) | Variance<br>(£m) | Last Month<br>Variance<br>(£m) | Cause of Major Variance  | Action Required |
|----------------------------------|---------------------------|------------------------------|------------------|--------------------------------|--|-----------------|
| Education & Youth                | 0.047                     | 0.770                        | 0.044            | 0.054                          | Verience levels veletes to deleve in   |                 |
| Inclusion & Progression          | 3.817                     | 3.773                        | -0.044           | -0.051                         | Variance largely relates to delays in recruitment, includes other minor variances from across service area.  |                 |
| Integrated Youth Provision       | 1.270                     | 1.236                        | -0.034           | -0.018                         | Minor variances from across service area.  |                 |
| School Improvement Systems       | 1.775                     | 1.679                        | -0.095           | -0.102                         | Variance largely relates to Early Entitlement, a reduction in maintained and non-maintained setting payments as a result of demography and a reduction of the number of settings requiring funding. Includes hourly reductions in established staff. Includes other minor variances from across service area.  |                 |
| Business Change & Support        | 0.414                     | 0.402                        | -0.012           |                                | Minor variances from across service area.  |                 |
| School Planning & Provision      | 0.745                     | 0.745                        | 0.000            | -0.002                         | Minor variances from across service area.  |                 |
| Archives                         | 0.290                     | 0.291                        | 0.001            |                                | Minor variances from across service area.  |                 |
| Total Education & Youth          | 8.312                     | 8.127                        | -0.185           | -0.182                         |  |                 |
| Schools                          | 89.776                    | 89.776                       | -0.000           | 0.000                          |  |                 |
| Streetscene & Transportation     |                           |                              |                  |                                |  |                 |
| Ancillary Services & Performance | 3.998                     | 4.194                        | 0.196            | 0.171                          | Rockcliffe HRC site resulting in additional running costs of two existing sites continuing to operate until October, 2018 totalling £0.050m.  Shortfall in Recycling Income due to falling plastic, card and paper recycling prices resulting from external market factors £0.210m.  Additional income of £0.100m above the original projections following the rollout of brown bin charges.  Minor Variances £0.036m.   |                 |
| Highways Network                 | 7.950                     | 8.298                        | 0.348            | 0.352                          | Additional in year cost of known Vehicle Insurance Premiums totalling £0.060m.  Following increased car park charges from May, 2018, together with charges in Flint being implemented for the first time, initial forecasts have indicated lower than anticipated income levels compared to original projections. In addition, officers have recently been appointed to meet the necessary demands of parking enforcement requirements across the County. The overall variance totals £0.260m.  Minor variances of less than £0.025m but totalling £0.028m across the service. |                 |

| Service                            | Revised<br>Budget<br>(£m) | Projected<br>Outturn<br>(£m) | Variance<br>(£m) | Last Month<br>Variance<br>(£m) | Cause of Major Variance  | Action Required   |
|------------------------------------|---------------------------|------------------------------|------------------|--------------------------------|--|---|
| Transportation & Logistics         | 9.265                     | 10.109                       | 0.844            |                                | Additional pressure as a result of the provision of additional school transport for pupils to Connahs Quay, Buckley Elfed and Mold Campus £0.133m.  Community Travel pilot schemes of £0.047m commencing January, 2019.  Increased transport provision to Social Services £0.074m.  Extra School Buses are required due to schools being oversubscribed from September 2018.  There is an increase of 95 pupils qualifying for transport resulting in additional pressure of £0.150m.  For Special Educational Needs there is an increase of 41 routes for pupils with complex needs requiring solo transport totalling £0.400m. | transport will be subject to further review by the Integrated Transport Unit (ITU) to assess all the additional demands and the impact of aligning as many of these costs to existing routes. |
| Other Minor Variances              | 8.471                     | 8.628                        | 0.157            | 0.155                          |  |   |
| Total Streetscene & Transportation | 29.684                    | 31.228                       | 1.545            | 1.511                          |  |   |
|                                    |                           |                              |                  |                                |  |   |

| Service                                    | Revised<br>Budget<br>(£m) | Projected<br>Outturn<br>(£m) | Variance<br>(£m)        | Last Month<br>Variance<br>(£m) | Cause of Major Variance   | Action Required  |
|--|---------------------------|------------------------------|-------------------------|--------------------------------|---|--|
| Planning, Environment & Economy            |                           |                              |                         |                                |   |  |
| Community                                  | 0.940                     | 0.983                        | 0.043                   | 0.017                          | Full cost recovery income targets have not been achieved in recent years and are unlikely to be achieved in 2018/19. The Pest Control Service is a customer demand led service with competition from external commercial organisations.   | Monitor Fee Income levels. Service currently under review.   |
| Development                                | 0.060                     | -0.108                       | -0.167                  | -0.139                         | Higher than expected levels of Planning Fee Income was received during the first three quarters of the financial year. The projection is dependant on the number and value of the applications received, resulting in a changeable outturn to ensure an accurate reflection. Additionally there has been an award of Legal Fees from a Planning Appeal in the Council's favour. | Continue to monitor Planning Fee Income levels and adjust projections accordingly.   |
| Regeneration                               | 0.435                     | 0.492                        | 0.058                   | 0.058                          | Energy Efficiency framework moved to<br>be accounted for in correct Portfolio<br>£0.050m. Minor variances £0.008m   | Continue to monitor and review.  |
| Management & Strategy                      | 1.195                     | 1.244                        | 0.049                   | 0.060                          | Staffing related Business Planning<br>Efficiencies yet to be achieved<br>pending all Service Review outcomes<br>within the Portfolio.   | Vacancy savings across the Portfolio<br>can assist in mitigating the<br>unachieved efficiencies in the short<br>term. Continue to monitor and review |
| Minor Variances                            | 3.012                     | 2.990                        | -0.022                  | 0.008                          |   |  |
| Total Planning & Environment               | 5.641                     | 5.601                        | -0.039                  | 0.005                          |   |  |
|  |                           |                              |                         |                                |   |  |
| People & Resources HR & OD                 | 2.413                     | 2.371                        | -0.042                  | -0.003                         | Minor variances   |  |
| Corporate Finance                          | 1.970                     | 1.934                        | -0.036                  |                                | Minor variances   |  |
| Total People & Resources                   | 4.383                     | 4.305                        | -0.078                  | -0.024                         |   |  |
| Cavanana                                   |                           |                              |                         |                                |   |  |
| Governance<br>Legal Services               | 0.706                     | 0.740                        | 0.034                   | 0.033                          | Minor variances   |  |
| Democratic Services                        | 2.019                     | 2.004                        | -0.016                  | -0.015                         | Minor variances   |  |
| Internal Audit                             | 0.454                     | 0.428                        | -0.026                  |                                | Minor variances   |  |
| Procurement                                | 0.320                     | 0.331                        | 0.010                   |                                | Minor variances   |  |
| ICT  | 4.561                     | 4.550                        | -0.011                  | -0.006                         | Minor variances   |  |
| Customer Services                          | 0.372                     | 0.410                        | 0.038                   | 0.037                          | Additional registration services income estimated to be in the region of £0.015m. In year salary saving of Connects Manager post £0.024m. Prior year efficiency in respect of Contact Centres unlikely to be achieved in 2018/19 £0.100m. Other minor underspends £0.023m.  |  |
| Revenues                                   | -0.209                    | -0.572                       | -0.364                  | -0.319                         | Anticipated surplus on the Council Tax Collection Fund £0.162m. Additional Council Tax windfall following the conclusion of the Single Persons Discount Review £0.025m. Vacancy savings of £0.130m. Other minor underspends £0.047m.  | Continue to review on a monthly basis<br>and report on any significant<br>variances or movements.  |
| Total Governance                           | 8.224                     | 7.890                        | -0.335                  | -0.292                         |   |  |
|  |                           |                              |                         |                                |   |  |
| Strategic Programmes                       | 4.400                     | 4.400                        | 0.000                   | 0.004                          |   |  |
| Minor Variances Total Strategic Programmes | 4.198<br><b>4.198</b>     | 4.189<br><b>4.189</b>        | -0.009<br><b>-0.009</b> | 0.001<br><b>0.001</b>          |   |  |
| Total Grategic i Togranines                | 7.130                     | 7.103                        | -0.003                  | 0.001                          |   |  |

| Increased Windfall Income £0.306m due to Non Domestic Rate Revaluations.  Pension Deficit recovery, an underspend of £1,055m, this is due to an increase in contributions, while the repayment figure has remained static.  Apprentice Tax Levy, underspend of £0.074m.  Auto Enrolment, numbers are less  |                               |         | 0       | Variance | M!     |   | Action Required                      |
|--|-------------------------------|---------|---------|----------|--------|---|--------------------------------------|
| Administrative Buildings  0.255   0.059   0.055   0.05 |                               |         |         | (£m)     |        |   |                                      |
| Administrative Buildings  0.255   0.059   0.055   0.05 | lousing & Assets              |         |         |          |        |   |                                      |
| PM & Design Services  0.011 0.513 0.088 0.102 0.004 0.004 0.004 0.004 0.004 0.004 0.004 0.004 0.004 0.004 0.004 0.004 0.005 0.007 0.008 0.006 0.004 0.006 0.007 0.008 0.007 0.007 0.008 0.007 0.007 0.008 0.007 0.007 0.008 0.007 0.007 0.008 0.007 0. |                               | 0.255   | 0.325   | 0.069    | 0.053  | demolition works at County Hall   |                                      |
| 2.430   2.497   0.067   0.044   2.067 moverspend due to the centralising of Utby budgets.   10.669   10.592   -0.077   -0.083   Projected underspend on the Council Tax Reductions (PCTRS) £0.086m. Vacancy savings of Surginicant variances on a monthly budgets.   2.079m. Additional cost of 1T related expenditure such as software, extend printing and possible of punding £0.098m. Other minor variances for some size environment of the continue to review and report on underspend £0.088m. Salary savings as a result of grant maximisation £0.071m. Unachieved efficiency in respect of Senior Management restructure £0.035m. Other minor variances for some state service.   2.081m. Salary savings as a result of grant maximisation £0.071m. Unachieved efficiency in respect of Senior Management restructure £0.035m. Other minor variances   -0.606   -0.625   -0.019   -0.001   -0.007   -0.001   | CPM & Design Services         | 0.611   | 0.513   | -0.098   | -0.102 | £0.098m estimated income above  |                                      |
| 10.669   10.592   -0.077   -0.083   Projected underspend on the Council Continue to review and report on significant variances on a monthly because the council continue to review and report on significant variances on a monthly external printing and postage £0.126m. Additional New Burdens Funding £0.086m. National New Burdens Funding £0.086m. Cheer minor variances from across the service £0.031m. Additional New Burdens Funding £0.086m. Salary savings as result of grant maximation £0.071m. Underspend £0.086m. Salary savings as result of grant maximation £0.071m. Underspend £0.086m. Salary savings as result of grant maximation £0.071m. Underspend £0.086m. Salary savings as result of grant maximation £0.071m. Underspend £0.086m. Salary savings as result of grant maximation £0.071m. Underspend £0.086m. Salary savings as result of grant maximation £0.071m. Underspend £0.086m. Salary savings as result of grant maximation £0.071m. Underspend £0.086m. Salary savings as a result of grant maximation £0.086m. Salary savings as a monthly basis.    Variances  | Centralised Costs             | 2.430   | 2.497   | 0.067    | 0.044  | £0.067m overspend due to the  |                                      |
| underspend £0.088m. Salary savings as a result of grant maximisation £0.071m. Unachieved efficiency in respect of Senior Management restructure £0.035m. Other minor variances £0.005m.  Minor Variances   | Benefits                      | 10.669  | 10.592  | -0.077   | -0.083 | Tax Reduction Scheme (CTRS) £0.086m. Vacancy savings of £0.079m. Additional cost of IT related expenditure such as software, external printing and postage £0.126m. Additional New Burdens Funding £0.069m. Other minor variances from across the service   | significant variances on a monthly   |
| Total Housing & Assets  14.442  14.266  -0.176  -0.200  2.990  2.569  -0.421  -0.421  -0.421  2.990  2.569  -0.421  -0 | Housing Solutions             | 1.083   | 0.964   | -0.119   | -0.096 | Homeless Accommodation underspend £0.088m. Salary savings as a result of grant maximisation £0.071m. Unachieved efficiency in respect of Senior Management restructure £0.035m. Other minor   | significant variances on a monthly   |
| 2.990 2.569  |                               |         |         |          |        |   |                                      |
| which are mostly from vacancies arising during the year. The remaining balance is due to smaller variances such as marketing and promotion £0.029m, printing savings £0.020m and other minor variances.  24.351  22.384  -1.966  -1.795 Increased Coroners Costs £0.072m. Increased Windfall Income £0.306m due to Non Domestic Rate Revaluations.  Pension Deficit recovery, an underspend of £1,055m, this is due to an increase in contributions, while the repayment figure has remained static.  Apprentice Tax Levy, underspend of £0.074m.  Auto Enrolment, numbers are less  | Total Housing & Assets        | 14.442  | 14.266  | -0.176   | -0.200 |   |                                      |
| Increased Windfall Income £0.306m due to Non Domestic Rate Revaluations.  Pension Deficit recovery, an underspend of £1,055m, this is due to an increase in contributions, while the repayment figure has remained static.  Apprentice Tax Levy, underspend of £0.074m.  Auto Enrolment, numbers are less  | Chief Executive's             | 2.990   | 2.569   | -0.421   | -0.421 | which are mostly from vacancies arising during the year. The remaining balance is due to smaller variances such as marketing and promotion £0.029m, printing savings £0.020m  |                                      |
| Increased Windfall Income £0.306m due to Non Domestic Rate Revaluations.  Pension Deficit recovery, an underspend of £1,055m, this is due to an increase in contributions, while the repayment figure has remained static.  Apprentice Tax Levy, underspend of £0.074m.  Auto Enrolment, numbers are less  |                               |         |         |          |        |   |                                      |
| than estimated, which gives a favourable variance of £0.427m.  Increased Bank charges £0.027m.  Inflationary underspend of £0.422m of which £0.144m has been identified to contribute towards the 2019/20 budget.  An underachievement on the income target of £0.209m.  Minor variances £0.010m.  | Central and Corporate Finance | 24.351  | 22.384  | -1.966   | -1.795 | Increased Windfall Income £0.306m due to Non Domestic Rate Revaluations.  Pension Deficit recovery, an underspend of £1,055m, this is due to an increase in contributions, while the repayment figure has remained static.  Apprentice Tax Levy, underspend of £0.074m.  Auto Enrolment, numbers are less than estimated, which gives a favourable variance of £0.427m.  Increased Bank charges £0.027m.  Inflationary underspend of £0.422m of which £0.144m has been identified to contribute towards the 2019/20 budget.  An underachievement on the income target of £0.209m. | alongside the continuing work on the |
|  | Grand Total                   | 264.328 | 263.585 | -0.743   | -0.233 |   |                                      |

| 2018/19 Efficiencies Outturn  | - Under or Over Achiev | <u>ed</u>          |                             |
|---|------------------------|--------------------|-----------------------------|
|   | Original Efficiency    | Revised Efficiency | (Under)/Over<br>Achievement |
| Portfolio   | 2018/19                | 2018/19            | 2018/19                     |
| Central & Corporate Finance   | £m                     | £m                 | £m                          |
|   |                        |                    |                             |
| Theatre Clwyd tax relief  | 0.075                  | 0.075              | 0.000                       |
| County Hall (NDR Element)   | 0.060                  | 0.060              | 0.000                       |
| Audit fee reduction Total Central & Corporate Finance   | 0.127<br><b>0.262</b>  | 0.127<br>0.262     | 0.000<br><b>0.000</b>       |
| C-11-11-11-11-11-11-11-11-11-11-11-11-11  |                        |                    |                             |
| Governance Records management; Reduce records in storage.   | 0.010                  | 0.010              | 0.000                       |
| ICT - Digital Print   | 0.048                  | 0.048              | 0.000                       |
| Customer Services; New customer service models<br>Flintshire Connects; More flexible service in conjunction with potential              | 0.050<br>0.056         | 0.050<br>0.056     | 0.000                       |
| income Registration; Chargeable declaration of births   | 0.012                  | 0.012              | 0.000                       |
| Revenues; Increase in collection rates enables adjustment to bad debt   | 0.094                  | 0.094              | 0.000                       |
| provision (one off).  Revenues; Second year windfall for single person discount review (one   | 0.140                  | 0.140              | 0.000                       |
| Single Person Discount additional efficiency  | 0.160                  | 0.185              | 0.025                       |
| Total Governance  | 0.570                  | 0.595              | 0.025                       |
|   |                        |                    |                             |
| Social Services   |                        |                    |                             |
| Disability Service; Review current contract with external agency to deliver<br>Disability Service; Reduction of posts.                  | 0.030<br>0.110         | 0.030<br>0.110     | 0.000<br>0.000              |
| Workforce Development; Additional Income from QCF assessors through   | 0.030                  | 0.030              | 0.000                       |
| Business Support and Management; Rationalisation of rented  | 0.015                  | 0.015              | 0.000                       |
| Increase in domiciliary care charging.  | 0.220                  | 0.220              | 0.000                       |
| Integrated Care Fund  | 0.500                  | 0.500              | 0.000                       |
| Care Fees Merger of Out of Hours Service  | 0.514<br>0.020         | 0.514<br>0.020     | 0.000<br>0.000              |
| Total Social Services   | 1.484                  | 1.484              | 0.000                       |
| Education & Youth   |                        |                    |                             |
| Early Entitlement; Reduce sustainability grant payments and remodel   | 0.020                  | 0.020              | 0.000                       |
| Business Support; Staff reduction   | 0.010                  | 0.010              | 0.000                       |
| Nursery Education; Staff reductions Total Education & Youth   | 0.040<br><b>0.070</b>  | 0.040              | 0.000<br><b>0.000</b>       |
| Ochoole   | ,                      |                    |                             |
| Schools Demography  | 0.288                  | 0.288              | 0.000                       |
| Total Schools   | 0.288                  | 0.288              | 0.000                       |
| Strategic Programmes  |                        |                    |                             |
| Leisure, Libraries and Heritage; Continuation of previous years' business   | 0.416                  | 0.416              | 0.000                       |
| plan Total Strategic Programmes   | 0.416                  | 0.416              | 0.000                       |
| •   | 0.410                  | 0.410              | 0.000                       |
| Housing & Assets  Valuation Service; Property rationalisation through closure and   |                        |                    |                             |
| amalgamation of services into other more efficient assets.  | 0.050                  | 0.050              | 0.000                       |
| Valuation Service; Increase farm income through renewal of grazing licences.  | 0.021                  | 0.021              | 0.000                       |
| Valuation Service; Community Asset Transfer process, efficiencies   | 0.010                  | 0.010              | 0.000                       |
| through reduced costs.  Valuation Service; Restructure of service as part of move to a  | 0.010                  | 0.010              | 0.000                       |
| commissioning client.   | 0.020                  | 0.020              | 0.000                       |
| Valuation Service; Remove caretaking/security services at County<br>Offices, Flint.   | 0.015                  | 0.015              | 0.000                       |
| Corporate Property Maintenance; Restructure of service as part of move  | 0.080                  | 0.080              | 0.000                       |
| to a commissioning client.  | 0.000                  | 0.000              | 0.000                       |
| Design and Project Management Services; Restructure of service as part of move to a commissioning client.                               | 0.040                  | 0.040              | 0.000                       |
| NEWydd Catering and Cleaning Services; Continuation of previous   | 0.050                  | 0.050              | 0.000                       |
| Business and Marketing plans. County Hall   | 0.240                  | 0.140              | (0.100)                     |
| New Homes; Return anticipated trading surplus to the Council.   | 0.030                  | 0.030              | 0.000                       |
| Regional Training courses delivered by GT officer Welfare Rights; Some activity to be absorbed into single financial                    | 0.003                  | 0.003              | 0.000                       |
| assessment team.  | 0.032                  | 0.032              | 0.000                       |
| Benefits; Adjustment to bad debt provision (one off).  Benefits; Council Tax Reduction Scheme.  | 0.050<br>0.250         | 0.050<br>0.336     | 0.000<br>0.086              |
| Benefits; Remove duplication and provide a single financial assessment  | 0.050                  | 0.050              | 0.000                       |
| service. Reduction of senior management team  | 0.050                  | 0.015              | (0.035)                     |
| Total Housing & Assets  | 0.991                  | 0.942              | (0.049)                     |
| Streetscene & Transportation  |                        |                    |                             |
| Waste Strategy; Charges for garden waste  | 0.800<br>0.450         | 0.900<br>0.210     | 0.100<br>(0.240)            |
| Car Park Charges Total Streetscene & Transportation   | 1.250                  | 1.110              | (0.240)                     |
| Diamina Environment & Frances   |                        |                    |                             |
| Planning, Environment & Economy  Development management; Production of planning statements and to                                       | 0.045                  | 0.045              | 0.000                       |
| undertake private appeals   | 0.015                  | 0.015              | 0.000                       |
| Highways Development Control; Introduce further charges. Review<br>current charges. Retain supervisory function of highway works in the | 0.015                  | 0.015              | 0.000                       |
| Building Control; Review charges. Introduce charges. Increase   | 0.030                  | 0.000              | (0.030)                     |
| partnership working. Increase authorised commencements inspections.  Built Environment; Charing for pre-application advice              | 0.010                  | 0.000              | (0.010)                     |
| Flooding and Drainage; Fees for capital project work.   | 0.010                  | 0.010              | 0.000                       |
| Energy; Fees for energy efficiency assessment.  Minerals and Waste; Maximise regulatory compliance income. Review                       | 0.010                  | 0.010              | 0.000                       |
| day rate charging.  | 0.050                  | 0.050              | 0.000                       |
| Rights of Way; Increase charging and reduce expenditure.  Economic Development; Workforce efficiency if regional service                | 0.020                  | 0.020              | 0.000                       |
| developed.  | 0.020                  | 0.020              | 0.000                       |
| Total Planning, Environment & Economy   | 0.180                  | 0.140              | (0.040)                     |
| Table 10047/10 Product FW.  |                        | %                  | £                           |
| Total 2017/18 Budget Efficiencies Total Projected 2017/18 Budget Efficiencies Underachieved   |                        | 100<br>4           | 5.511<br>0.204              |
| Total Projected 2017/18 Budget Efficiencies Achieved  |                        | 96                 | 5.307                       |
|   |                        |                    |                             |

## **Movements on Council Fund Unearmarked Reserves**

|   | £m      | £m      |
|---|---------|---------|
| Total Reserves as at 1 April 2018   | 13.697  |         |
| Less - Base Level   | (5.769) |         |
| Total Reserves above base level available for delegation to Cabinet   |         | 7.928   |
| Less – amount committed as part of balancing 2018/19 budget   |         | (1.945) |
| Less – One off contribution to Schools agreed at Council on 1 March 2018  |         | (0.460) |
| Less – Contribution to fund shortfall in MEAG funding (M2)  |         | (0.058) |
| Add – transfer from revenue for amount recovered in-year due to change in accounting policy for the Minimum Revenue Provision     |         | 1.400   |
| Add – transfer from revenue for the amount of the VAT rebate received   |         | 1.940   |
| Less – allocation to meet additional in-year budget pressure for the agreed pay award above the 1% included in the 2018/19 budget |         | (0.999) |
| Less – allocation for ongoing resourcing of the Victim Contact Team   |         | (0.100) |
| Less – allocation for Independent Inquiry into Child Sexual Abuse   |         | (0.015) |
| Less – allocation to meet historic child abuse claims   |         | (0.039) |
| Add – projected outturn underspend  |         | 0.743   |
| Add – Amount released from earmarked reserves as agreed by Council as part of 2019/20 budget                                      |         | 0.132   |

| Total Contingency Reserve as at 31st March 2019                         | 8.527   |
|---|---------|
| Less – VAT rebate amount committed as part of balancing 2019/20 budget. | (1.900) |
| Less – amount committed as part of balancing 2019/20 budget             | (0.321) |
| Total Contingency Reserve available for use                             | 6.306   |

### Budget Monitoring Report Housing Revenue Account Variances

| Service                                 | Revised Budget<br>(£m) | Projected Outturn<br>(£m) | Variance<br>(£m) | Last Month Variance (£m) | Cause of Major Variance   | Action Required |
|---|------------------------|---------------------------|------------------|--------------------------|---|-----------------|
| Housing Revenue Account                 |                        |                           | ()               |                          |   |                 |
| Income                                  | (34.381)               | (34.082)                  | 0.299            | 0.313                    | A pressure of £0.299m is anticipated on Income. £0.163m of this pressure relates to loss of rental income on properties being void longer than anticipated and £0.073m due to delays on handover/delays on new build schemes. £0.031m of the pressure relates to loss of income on garages which are not tenanted. £0.036m of the pressure relates to removal of the early payment discount on the Welsh Water contract. The remaining £0.004m relates to minor variances.  |                 |
| Capital Financing - Loan Charges        | 8.694                  | 7.519                     | (1.175)          | (1.175)                  | The projected underspend of £1.175m relates to expected borrowing costs for SHARP. £0.062m of the underspend relates to the Minimum Revenue Payment (loan repayment) which is lower than budgeted because borrowing levels werent as high on the 31st March as expected. The remaining £1.113m relates to interest charges. Batch 3 schemes will now start on site later than anticipated and this means expenditure will be spread across financial years. In-year interest charges will therefore be lower than originally anticipated. In addition, borrowing costs have been minimised through efficient treasury management. |                 |
| Estate Management                       | 1.617                  | 1.501                     | (0.116)          | (0.105)                  | An underspend of £0.116m is projected.<br>£0.167m relates to salary savings. A<br>pressure of £0.014m relates to additional<br>costs for cleaning. Pressure of £0.019m<br>relates to Court Costs for Rent Arrears.<br>The remaining £0.018m relates to minor<br>variances.  |                 |
| Landlord Service Costs                  | 1.415                  | 1.443                     | 0.029            |                          | An overspend of £0.029m is projected.<br>£0.015m relates to additional cleaning<br>contract costs and £0.015m relates to<br>utility costs in communal areas. The<br>remaining £0.001m relates to minor<br>variances.  |                 |
| Repairs & Maintenance                   | 8.159                  | 7.856                     | (0.303)          | (0.166)                  | An underspend of £0.303m is anticipated on Repairs and Maintenance. £0.054m relates to savings on employee costs. £0.265m relates to an underspend on Subcontractors. £0.110m relates to a reduction in the Fleet Recharge. The savings above have been offset by pressures of £0.061m on Materials and a loss of income of £0.084m on Recharges leaving minor underspends of £0.019m   |                 |
| Management & Support Services           | 2.297                  | 2.134                     | (0.162)          | (0.170)                  | A saving of £0.162m is anticipated on<br>Management and Support costs.<br>£0.122m relates to vacancy savings.<br>£0.058m relates to a reduction on<br>insurance premiums for the HRA. The<br>remaining £0.018m relates to minor<br>pressures elsewhere.   |                 |
| Capital Expenditure From Revenue (CERA) | 12.170                 | 13.467                    | 1.297            | 1.106                    | The variance of £1.297m relates to an increase in the contribution from revenue towards capital costs. This increase is possible because of decreased costs elsewhere in the HRA. Contributing towards the capital budget from revenue reduces the requirement to borrow.   |                 |
| HRA Projects                            | 0.047                  | 0.113                     | 0.066            | 0.099                    | The variance of £0.066m relates to projected costs incurred relating to site investigation works as part of site viability for future SHARP developments.   |                 |
| Contribution To / (From) Reserves       | (0.018)                | 0.049                     | 0.067            | 0.067                    | The projected HRA outturn is an underspend of £0.067m which has the impact of bringing the closing unearmarked reserves balance to £1.165m.   |                 |
| Total Housing Revenue Account           | 0.000                  | (0.000)                   | (0.000)          | 0.000                    |   |                 |